

INTEGRATED PROCESS MANAGEMENT SYSTEM FOR PART-MANUFACTURING AND BUILDING CONSTRUCTION

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Abstract: This paper describes an implementation of the Integrated Construction Process Management System, which includes manufacturing process management features for building parts, and also includes construction process management features at construction site. To observe the flow of the building parts, RFID's are stuck to all of the parts to be managed, and several checkpoints, which we named "gates", are introduced within the coherent process through part-manufacturing and building construction. By means of this, building parts can be tracked certainly, and anyone can know the status and the location of building parts at that instant.

Keywords: integrated process management system, part-manufacturing process management, building construction process management, intensive data management system

1 INTRODUCTION

This paper describes an implementation of the integrated construction process management system, which includes manufacturing process management features for building materials, and also construction process management features at construction site.

Recently, RFID's are getting popular in logistics industries and manufacturing industries. The process management system for building construction and building materials manufacturing must cover these two aspects, and the use of RFID's in construction industries will make the trace-ability of the building materials more accurate.

When the implementation described here is realized, in a case of some troubles found in building materials, other building materials are re-allocated for the order, and if requested in advance, other new orders are submitted to the materials manufacturers. Those system enables efficient project management, by means of providing all information of the both material manufacturing and building construction processes to all of material designing, material manufacturing, building designing, and building construction sites.

2 APPROACH

In this implementation, we aimed to confirm that the system operates properly on the whole. In order to make its information processing simple, the process management engine uses only typical durations to process each step in the manufacturing materials or installing them, and the bills of materials.

In order to trace WIP(Work In Process)'s, we installed several checkpoints, which we named "gates", within the process through material-manufacturing and building-construction. On WIP's passing these gates, RFID's are read and progress reports are collected to the process management system.

As the due time for passing the final inspection process of the installation to the building is deduced from the overall schedule of the building construction, the due time for passing each gates can be calculated from the given final due time and the typical durations from one gate to the next. In the other hand, when WIP's pass each gates, the estimated time for passing following gates can be calculated from the actual achievement time and the typical durations.

In these way, for each building materials types, we can obtain both due time for all demands passing all gates, and actual or estimated time for all

WIP's. By associating each demands and each WIP's in the order of time passing a predefined gate for each building materials type, we carry out the allocation of demands and WIP's.

In the case of due time of allocated demands is earlier than estimated time of associated WIP passing by, we assume that tardiness is expected and some action is required, at the moment.

The due time for demands are re-calculated every time when the due for final inspection changes, and the estimated time of WIP passing by are re-calculated every time when the WIP passes new gate. The reallocation of the demands and WIP's takes place, when either the list of demands or the list of WIP's sorted in order of time change.

3 THE IMPLEMENTATION

3.1 Gates

In order to trace WIP's, we have set up nine gates within both material-manufacturing and building-construction processes, as follows.

1. Design approved,
2. Ordering raw material,
3. Start processing,
4. Assembling,
5. Shipping out from the manufacturing plant,
6. Carrying into the construction site,
7. Distributing within the construction site,
8. Installing building material in the building,
9. Final inspection.

It is easy for the system to change the total number of gates, to change typical durations from gate to the next. It is also possible to differ the typical durations for calculating due time with the due for the final inspection gate from the durations for calculating estimated time to pass gates with action achievements information.

When the WIP's pass gates, following processes are took place.

1. Reading RFID on the WIP,
2. Converting to the WIP identifier,
3. Logging the time passing the gate,
4. Logging the physical position of WIP,
5. Logging the result of the post-process testing (optional).

These data are accumulated within an actual achievement database resides in the shared data space, described later.

3.2 Tracking Works with RFID's

At each gate, the system gathers actual achievement information by means of RFID's. In this implementation, we assumed to use read-only type RFID's with 128 bit length identifiers.

Generally speaking, as each building materials consists of multiple parts which are manufactured independently in the manufacturing line, single building material may contain multiple RFID's in it. On reading RFID's of a building material, some of multiple RFID's may respond and some may not, but the tracking engine should handle these information properly in any case. In some cases, an assembled WIP may be dis-assembled to find much more matching combination.

So, the tracking engine should have following features.

1. Identifying the WIP from partial RFID's information.
2. Keeping RFID identifiers of all parts consisting the WIP.
3. Keeping tree-structured information including assembling order and part structure, for the case of dis-assembling and re-assembling.

Furthermore, it is expected that reading some particular RFID's instead of entering some information manually, such as operator's name, physical location of the work-cell, and others. So, the tracking system can judge whether given identifier represents some WIP or not.

3.3 Allocation

In this implementation, we use simple algorithm described in the Section 2 to allocate demand to corresponding WIP.

The basic data, which are the typical durations from one gate to the next or previous gate and the bills of materials, are given by initializing agent and stored in the shared data space among multiple processing agents, described later. In this implementation, the typical durations for due date deduction may differ from the typical durations for calculating estimated times passing following gates. Both durations are defined for all demand and WIP types as default values, but the users can define other values to override them for respective types.

We named the lists of same type WIP's, which

are arranged in the order of actual expected time passing a predefined gate, as “preceding list.” In other hand, we named the list of same type demand, which are arranged in the order of due time at a predefined gate, as “priority list.” Their priority is defined only by the due time order, and we ignore any other value-related information which may affect on priority of demands.

All demands and WIP’s are processed in building material type by type, and in the case of the material type made from multiple parts, the demands of those parts is newly created according to the bills of materials at the gate at which those parts are assembled together. The due time of the parts is set as same as the due time of the combined WIP at the same gate. The estimated time of one WIP to pass the assembling gate is calculated as the latest one of the estimated time of its parts to pass the gate.

In order of simplify the allocation algorithms, we assumed that there is no part types which are assembled into multiple building materials, in order to omit the idea of priority.

3.4 User Interface

In this subsection, we describe the user interface screens implemented. The user interface of this system was developed as the application of World Wide Web system, in order to make them accessible from not only desk-top computer systems but also portable data terminals.

Figure 1 shows the status display for one particular association of the demand and the WIP, including the parts which demands and WIP’s consists

Type/Gate	Unit/Work	Design	Mater.	Proc.	Assem.	ShipOut	CarryIn	Kiting	Install	Inspect
AW1	UNIT0001	--	--	--	--	--	--	--	20031201	20031201
Process	GenSeq0005	--	--	--	--	--	--	--	20031201	20031201
AA	GenUn0001	20031030	20031115	20031123	20031127	20031129	20031130	20031201	20031201	--
Process	GenSeq0001	120000	120000	120000	120000	120000	120000	000000	060000	--
XX	GenUn0002	20031030	20031115	20031123	20031127	20031129	20031130	20031201	20031201	--
Assemble	GenSeq0003	120000	120000	120000	120000	120000	120000	000000	060000	--
AW1	UNIT0002	--	--	--	--	--	--	--	20031203	20031203
Process	GenSeq0006	--	--	--	--	--	--	--	20031204	20031204
AA	GenUn0003	20031101	20031117	20031125	20031129	20031201	20031202	20031203	20031203	--
Process	GenSeq0002	120000	120000	120000	120000	120000	120000	000000	060000	--
XX	GenUn0004	20031101	20031117	20031125	20031129	20031201	20031202	20031203	20031203	--
Assemble	GenSeq0004	120000	120000	120000	120000	120000	120000	000000	060000	--

Figure 1: Due time to passing gates and estimated time passing followings

of. In each table entry, the upper row contains date information in the format of YYYYMMDD, and the lower one contains time in the format of HHMMSS.

The table entries with while background color show the due time of the demand for that gate, those with green background color show the actual achievement time of the WIP to pass the gate, and those with blue background color show the estimated time of the WIP to pass the gate calculated from the actual achievement time for the last gate passed and typical duration time.

In this table, the demands and the WIP’s are shown in the preceding list or the priority list order.

The neighboring entries consisting upper demand line and lower WIP line show the allocation of demand and WIP. This allocation is subject to change, and the indications changes when due dates are changed or WIP passes new gate. In the case of tardiness expected in some allocated pairs, their actual achievement date and time are shown in red characters.

Figure 2 shows the status display for one particular type of building materials, including the parts which demands and WIP’s consists of.

This example shows that two building materials

Type/Gate	Unit/Work	Design	Mater.	Proc.	Assem.	ShipOut	CarryIn	Kiting	Install	Inspect
AW1	UNIT0001	--	--	--	--	--	--	--	20031201	20031201
Process	GenSeq0005	--	--	--	--	--	--	--	20031201	20031201
AA	GenUn0001	20031030	20031115	20031123	20031127	20031129	20031130	20031201	20031201	--
Process	GenSeq0001	120000	120000	120000	120000	120000	120000	000000	060000	--
XX	GenUn0002	20031030	20031115	20031123	20031127	20031129	20031130	20031201	20031201	--
Assemble	GenSeq0003	120000	120000	120000	120000	120000	120000	000000	060000	--
AW1	UNIT0002	--	--	--	--	--	--	--	20031203	20031203
Process	GenSeq0006	--	--	--	--	--	--	--	20031204	20031204
AA	GenUn0003	20031101	20031117	20031125	20031129	20031201	20031202	20031203	20031203	--
Process	GenSeq0002	120000	120000	120000	120000	120000	120000	000000	060000	--
XX	GenUn0004	20031101	20031117	20031125	20031129	20031201	20031202	20031203	20031203	--
Assemble	GenSeq0004	120000	120000	120000	120000	120000	120000	000000	060000	--

Figure 2: Status display for all works of specified building material type

are currently under processing, and one WIP recovered its tardiness at the first gate, by shorten the duration for processing from the first gate to the second, but another WIP has delayed at the last gate it passed and tardiness at the gate for the final inspection is expected.

In order to recover such situations, one of following behavior is feasible.

1. To shorten the duration from the gate to the next, as the first part has been done.
2. To postpone the due time for the final inspection of the building materials installation.

Figure 3 show the case of postponing the due time of the final inspection of the unit with unit-ID

Type/Gate	Design	Mater.	Proc.	Assem.	ShipOut	CurryIn	Kitting	Install	Inspect
AW1 UNIT0001	--	--	--	--	--	--	--	150000	180000
Process GenSeq0006	--	--	--	--	--	--	--	060000	090000
AA GenUn0001	20031103	20031119	20031127	20031201	20031203	20031204	20031205	20031205	--
Process GenSeq0002	20031031	20031113	20031126	20031130	20031202	20031203	20031204	20031204	--
XX GenUn0002	20031103	20031119	20031127	20031201	20031203	20031204	20031205	20031205	--
Process GenSeq0004	20031025	20031112	20031125	20031129	20031201	20031202	20031203	20031203	--
AW1 UNIT0002	--	--	--	--	--	--	--	20031203	20031203
Process GenSeq0005	--	--	--	--	--	--	--	20031201	090000
AA GenUn0003	20031101	20031117	20031125	20031129	20031201	20031202	20031203	20031203	--
Process GenSeq0001	20031031	20031110	20031123	20031127	20031130	20031201	20031201	20031201	--
XX GenUn0004	20031101	20031117	20031125	20031129	20031201	20031202	20031203	20031203	--
Assemble GenSeq0003	20031025	20031109	20031122	20031127	20031130	20031201	20031201	20031201	--

Figure 3: Status after changing due time

Location ID: LOC001

RFID: RFID0001

Time Stamp: 2003/11/20-19:56:02

Work ID: GenSeq0001

Type ID: AA

Last Gate: Process

Current Gate: Design Material Process Assemble ShipOut CurryIn Kitting Install Inspect

PASS Clear Form FAIL

Figure 4: Input form to report gate passing

UNIT0001 for four days. As the result, the due time of the unit UNIT0001 and that of the unit UNIT0002 are reversed, and the parts set which are going to be used for those units are exchanged. Figure 4 shows the input form to report that WIP passes a gate.

Operators in the sites have their own PDA (Personal Digital Assistance) or Pocket-PC terminals, and their terminals have antennas to receive signal from RFID's. Reading this identifier signal, the process management system shows reporting forms. What the operators have to do is only tapping (touching with pointing pen) one of two buttons on its panel, PASS or FAIL.

After entering these information, the actual achievement data is updated and estimated times to pass the following gates are calculated, and the re-allocation is took place if required.

Figure 5 shows the input form to report the change of due time for one gate passing.

In this form, the identifier of the demand, the gate of which due time being changed, and the newly given due time are filled in. After entering these information, the due time for former gates are calculated, and re-allocation is done if required.

4 THE INFRASTRUCTURE SYSTEM

In this study, we used the system named "Glue Logic" [1-3] as the infrastructure to support multiple-agent processing system, in order to implement a kernel of MES (Manufacturing Execution System) controlling manufacturing processes.

The Glue Logic, which is developed by the Takata Laboratory of the University of

Unit ID: UNIT0001

Time Stamp:

Type ID: AW1

Design	Mater.	Proc.	Assem.	ShipOut	CurryIn	Kitting	Install	Inspect
--	--	--	--	--	--	--	20031201	20031201
--	--	--	--	--	--	--	150000	180000

select select select select select select select select

Submit Clear Form

Figure 5: Input form to change due time for a gate passing

Electro-Communications in Japan, includes an implementation of the active database and the network transparent programming environment, and supports data processing in the event driven programming paradigm.

4.1 Active Database

The active database is a subclass of the database systems, of which databases have an abilities to behave when it finds some changes of its contents, without waiting for external actions.

The change of the contents includes;

- when data is changed,
- when some relations are formed,
- when some new data become available.

And the behavior executed on these incidents includes;

- changing contents of the database,
- calculating certain expression and assign the result into some variable,
- sending message to some client agents.

4.2 Aims and Functionalities of the Glue Logic

The Glue Logic is designed to make building manufacturing work-cell control systems easy and flexible, and also coordinates agents by means of followings;

- Providing field of coordination
- Implementing shared data space among agents
- Virtualizing agents within the name space of shared data
- Controlling message passing among agents
- Implementing mutual execution primitives
- Prompting agents to start processing
- Adapting control systems to real-time and network processing environment

As the Glue Logic supports event notification and condition monitoring features based on active database scheme, users can easily build real-time and event-driven application agents, only waiting for notification messages from the Glue Logic.

Each agents in an application system can be developed concurrently, and can be added, deleted or changed freely without modifying other existing agents. As the result of these, the Glue Logic compliant agents are easy to re-use, and the users can build large libraries of application agents.

4.3 Role of the Glue Logic

In this implementation, the flow of its data processing is as follows.

1. When a WIP reaches new gate, or when a due time of a demand changes, the corresponding agent is activated via a Common Gateway Interface (CGI) for the World Wide Web user interface. These agents updates the actual achievement records for WIP's or the due time requirement records for demands. These records are kept in the shared data space in the Glue Logic.
2. When data within the shared data space is changed, some messages are sent from Glue Logic to agents which have already subscribed to the data items. This time, the agents keeping preceding lists or priority lists are informed, and update those contents.
3. When the contents of preceding lists or priority lists are changed, the notification message is sent from Glue Logic to the allocation agent. The allocation agent reads preceding lists and priority lists, and then makeup associations between demands and WIP's.

As described above, the Glue Logic plays role of the conductor or alike of whole system.

5 EVALUATION

5.1 Evaluation on the performance

We implement whole system on Sun Netra T1 processor running on Solaris 8 operating system. Through this implementation, we found following performance considerations.

1. Re-allocation of the demand hardly took place unless due time of final inspection changed or some WIP's pass other preceding WIP's's.
2. In many cases, as there are less than tens of WIP's concurrently being processed in both material-manufacturing and building-construction sites, re-allocation of the demand takes only a few seconds. But in the case of building materials consisting multiple parts, as the re-allocation process occurs in multiple stages, it may takes more than ten seconds.
3. It may takes a few minutes for operators to input data for gate passing process or changing due time for the final inspection, especially in

the case multiple changes have come. So, some features to inhibit processing during data entry may be required to prevent needless data processing.

5.2 Evaluation on the extend-ability

We used multiple agent support system in the implementation, in order to ease future extension of functionality. From this point of view, we found followings.

1. All information on the actual process achievements are kept within a database. This makes any other agents being able to utilize these data for processing and user interface purpose, such as followings;
 - displaying status of building materials within building floor plan chart
 - sending e-mail to notify shortage or tardiness of some materials, within a few seconds.
2. It seems to be appropriate that the conversion from the identifier of RFID to building material identifier should be done by specialized subsystem in the management system. There may be many class of RFID's other than expressing WIP's.

5.3 Evaluation on the limitation

In this implementation, we introduced some limitations to simplify the system. They are as follows.

1. There is no problem solving engine to minimize cost.
In order to find best solution of re-allocation, it is required to minimize cost to re-distribute building materials, or in some cases it is required to determine which WIP to be scraped. Solving this problem may need massive computational power, because there may be combinational explosion.
In the other hand, we can not define the function to evaluate the cost itself clearly in the practical world. For example, in many cases, two types of building materials are not equivalent in their priority.
2. There is no clear decision rules to be embedded within the system.
Some incidents can be processed automatically without human interventions, but some require

human approvals. There is no clear border and the best way depends on its environment.

3. In the calculation of the due time and estimated time to pass, we use "typical durations." These values are constants and have less accuracy. In the following research, we have to link with APS (Advanced Planning and Scheduling) systems and MRP (Manufacturing Resource Planning) systems.

6 CONCLUSION

Through this implementation described above, we found that the integrated process management system including both part-manufacturing and building construction is feasible enough.

In coming years, we would like to test next implementation at the actual manufacturing and construction sites.

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